Moisson Montréal Inc.

Financial Report

March 31, 2025

Petrie Raymond
SOCIETY OF CHARTERED PROFESSIONAL ACCOUNTANTS
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Independent Auditor's Report

To the Directors of
Moisson Montréal Inc.,

Qualified Opinion

We have audited the financial statements of Moisson Montréal Inc. (the "Company"), which comprise the statement of financial position as at March 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies

In our opinion, except for the possible effects of the matter described in the "Basis for Qualified Opinion" section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

Like many other organizations of this type, the Society obtains a portion of its revenue from donations, the completeness of which cannot be satisfactorily verified. Therefore, our audit of this revenue was limited to the amounts recorded in the Society's accounts, and we were unable to determine whether any adjustments might be required to the amounts of revenue from donations, excess revenue (expenses), and cash flows from operating activities for the years ended March 31, 2025 and 2024, assets as of March 31, 2025 and 2024, and net assets as of March 31, 2025 and 2024

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of this report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as appropriate, matters related to going concern, and applying the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations or has no realistic alternative but to do so

Independent Auditor's Report (continued)

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement that may exist. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements

As part of an audit in accordance with Canadian generally accepted auditing standards, we apply professional judgment and professional skepticism throughout the audit.
In addition:

- We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain sufficient appropriate audit evidence to provide a basis for our opinion. The risk of not detecting a material misstatement due to fraud is greater than the risk of not detecting a material misstatement due to error because fraud can involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;

- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control;

- We assess the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by management, as well as the related disclosures provided by management;

- We conclude on the appropriateness of management's use of the going concern accounting principle and, based on the audit evidence obtained, on the existence or not of a material uncertainty related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw the attention of readers of our report to the disclosures in the financial statements about this uncertainty or, if this disclosure is inadequate, to express a modified opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. Future events or conditions could also cause the Company to cease to operate;

- We evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance, including the planned scope and timing of the audit and our significant findings, including any significant deficiencies in internal control that we identify during our audit.

Petrie Raymond [1]

Montreal, Quebec
May 28, 2025

Chartered Professional Accountants, LLP

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1 CPA auditor, public accountancy permit No. A132389

Results

Year ended March 31	2025	2024
Food Supply		
Food Received and Recovered	$193,256,533	$155,941,287
Food Redistributed (Schedule A)	(186,831,022)	(145,866,454)
Compost, Recycling, Waste, and Inventory Changes	(8,537,193)	(6,978,415)
	(2,111,682)	3 096 418
Food Distribution Activities		
Revenues		
Donations (Schedule B)	10 057 181	8 634 557
Financing Activities (Schedule B)	2 942 481	3 238 849
Contributions (Schedule B)	366 652	394 160
Leases and Services	513 633	446 534
Amortization of Deferred Contributions Related to Property, Plant, and Equipment and Intangible Assets (Note 14)	372 260	378 240
Financial Income and Other (Schedule D)	381 999	311 907
	14 634 206	13 404 247
Expenses		
Operations (Schedule C)	6 579 048	4 079 602
Recovery and Supply (Schedule C)	4 512 988	3 904 716
Fundraising (Schedule C)	1 589 065	1 326 114
Administration (Schedule C)	1 723 042	1 446 208
	14 404 143	10 756 640
Net Income - Food Distribution Activities	230 063	2 647 607
Surplus Revenue (Expenses)	$(1,881,619)	$5,744,025
Total Revenue	$207,890,739	$169,345,534
Total Expenses	209 772 358	163 601 509
Surplus Revenue (Expenses)	$(1,881,619)	$5,744,025

Change in Net Assets

Year ended March 31

	Internal Restrictions (Note 15)					2025	2024
	Fixed Asset Management	Invested in Property, Plant and Equipment and Intangible Assets	For Accessibility Improvement	Unrestricted - Food Inventories	Unrestricted	Total	Total
Beginning Balance	$2,769,000	$3,531,107	$1,785,000	$4,988,228	$2,175,450	$15,248,785	$9,504,760
Excess Revenue (Expenses)	-	(419,038)*	(561,335)	(2,111,682)	1 210 436	(1,881,619)	5 744 025
Transfer (Note 15)	(399,598)	-	1 126 335	-	(726,737)	-	-
Investment in Fixed Assets (Note 15)	(369,402)	421 271	-	-	(51,869)	-	-
Balance, Ending	$2,000,000	$3,533,340	$2,350,000	$2,876,546	$2,607,280	$13,367,166	$15,248,785

* Represented by:

Amortization of deferred contributions related to property, plant, and equipment and intangible assets	$375,121
Amortization of property, plant, and equipment and intangible assets	(794,159)
	$(419,038)

Financial Position

March 31	2025	2024
Current Assets		
Cash (Note 4)	$8,488,185	$2,924,630
Accounts Receivable (Note 5)	99 696	1 307 128
Food Inventories	2 876 546	4 988 228
Prepaid Expenses	40 183	40 828
Short-Term Portion of Investments (Note 6)	1 300 000	1 400 000
	12 804 610	10 660 814
Investments (Note 6)	601 344	2 173 653
Investments Reserved for Child Support (Note 7)	1 045 250	1 046 064
Property, Plant and Equipment (Note 8)	6 660 061	6 675 685
Intangible Assets (Note 9)	1 188	1 697
Asset for the Implementation of Software as a Service	135 521	193 601
	8 443 364	10 090 700
Total Assets	$21,247,974	$20,751,514
Current Liabilities		
Accounts Payable and Accrued Liabilities (Note 10)	$2,892,560	$1,024,387
Deferred Contributions Related to Specific Projects (Note 11)	145 527	124 154
Deferred contributions related to food (Note 12)	552 035	44 990
Revenue received in advance	160 344	227 241
	3 750 466	1 420 772
Deferred contributions related to child support (Note 13)	1 045 250	1 046 064
Deferred contributions related to property, plant and equipment and intangible assets (Note 14)	3 085 092	3 035 893
	4 130 342	4 081 957
Total liabilities	7 880 808	5 502 729
Net assets		
Internal restrictions (Note 15)		
Fixed asset management	2 000 000	2 769 000
Invested in fixed assets	3 533 340	3 531 107
For accessibility improvements	2 350 000	1 785 000
Unrestricted food inventory	2 876 546	4 988 228
Unrestricted	2 607 280	2 175 450
	13 367 166	15 248 785
Total liabilities and net assets	$21,247,974	$20,751,514

For the Board of Directors

______________________ Director

______________________ Director

Cash Flows

Year ended March 31	2025	2024
Operating Activities Surplus		
Revenues (Expenses)	$(1,881,619)	$5,744,025
Items Not Affecting Cash:		
Change in Commodity Inventories	2 111 682	(3,096,418)
Deferred Contributions Related to Specific Projects Recognized as Revenue (Note 11)	(1,482,719)	(236,213)
Deferred Contributions Related to Commodities Recognized as Revenue (Note 12)	(1,485,082)	(1,686,693)
Deferred Contributions Related to Child Support Recognized as Revenue (Note 13)	(50,000)	(100,000)
Amortization of Deferred Contributions Related to Property, Plant and Equipment and Intangible Assets (Note 14)	(375,121)	(382,326)
Depreciation of property, plant and equipment and intangible assets	794 159	656 456
Amortization of the asset for the implementation of software as a service	58 080	27 163
Donations of investments recognized as income	(180,342)	(169,773)
Loss (gain) on realization of investments	(1,976)	2 586
Change in fair market value of investments	(26,374)	(60,954)
Loss on disposal of property, plant and equipment	-	4 274
	(2,519,312)	702 127
Change in non-cash working capital items (Note 19)	2 860 325	(583,669)
Acquisition of an asset for the implementation of software as a service	-	(54,749)
Receipt of deferred contributions related to specific projects (Note 11)	1 504 092	286 137
Receipt of deferred contributions related to food (Note 12)	1 992 127	1 730 750
Investment income restricted to deferred contributions related to child support (Note 13)	49 186	52 483
	3 886 418	2 133 079
Financing activities		
Receipt of deferred contributions related to property, plant and equipment and intangible assets (Note 14)	640 913	25 000
Investing activities		
Acquisition of investments.	(1,130,219)	(3,157,433)
Realization of investments	3 012 034	2 002 137
Acquisition of property, plant and equipment and intangible assets	(845,591)	(1,416,196)
	1 036 224	(2,571,492)
Net increase (decrease) in cash	5 563 555	(413,413)
Cash at beginning of period	2 924 630	3 338 043
Cash at end of period	$8,488,185	$2,924,630
Supplementary non-cash information Acquisition of property, plant and equipment included in accounts payable and accrued liabilities - investment	$42,817	$110,382
Contributions related to property, plant and equipment receivable	$-	$216,593

1. Incorporation and Nature of Activities

Moisson Montréal Inc. (the "Company") is incorporated under Part III of the Quebec Companies Act. The Company works to ensure an optimal food supply to community organizations serving people in difficulty on the Island of Montréal while participating in the development of sustainable solutions to promote food security. As a registered charity within the meaning of the Income Tax Act, Moisson Montréal Inc. may issue receipts for charitable donations.

2. Initial Application

Cloud Computing Agreements

On April 1, 2024, the Company adopted new Accounting Guideline AcG-20, Customer Accounting for Cloud Computing Arrangements, which provides guidance on the accounting treatment of expenses related to a cloud computing arrangement by the customer and whether a software intangible asset exists in the arrangement. As the Company entered into its first cloud computing arrangement during the year ended March 31, 2023, the adoption of this guideline had no impact on the financial statements of its prior years as the implementation was finalized during the prior year

When entering into a cloud computing arrangement with a provider, the Company allocates the arrangement's consideration among all significant separable components based on their specific selling prices. Expenditures related to property, plant, and equipment and right-of-use assets are recognized using the accounting policies applicable to those items. To recognize expenses related to these arrangements that fall within the scope of AcG-20, the Company has elected not to apply the practical expedient. It therefore determines whether the software component of the arrangement constitutes a software intangible asset or software as a service (any software component of the arrangement that does not meet the definition of an intangible asset and the recognition criteria for an intangible asset is software as a service).

When the software component of the cloud computing arrangement does not constitute a software intangible asset, the Company treats it as software as a service and recognizes the related costs as incurred Where there are implementation-related expenses that are directly attributable to preparing the SaaS for its intended use, the Company has elected to record them as SaaS implementation assets presented in intangible assets in the statement of financial position as such and to expense them using the declining balance method at a rate of 30%. These assets are subject to impairment testing in accordance with the Company's impairment method. These assets are classified as long-term assets unless, at the time the cloud computing agreement is entered into, the expected period of access to the SaaS is within one year of the financial position date. Expenses related to implementation activities that are not directly attributable to preparing the SaaS are expensed as incurred.

2. Initial Application (continued)

Cloud Computing Agreements (continued)

When the software component of the cloud computing agreement constitutes a software intangible asset, the Company recognizes the software component as an intangible asset. If there are expenses related to implementation activities that are directly attributable to preparing the intangible asset for its intended use, the Company records them in the cost of the software intangible asset. Intangible assets are measured at cost less accumulated amortization and any impairment losses. They are amortized using the straight-line method over their estimated useful lives. Expenses related to implementation activities that are not directly attributable to preparing the software intangible asset are recognized as an expense as incurred. The cloud computing agreement in effect as of March 31, 2025, did not include any components that constitute a software intangible asset

The net book value recorded as assets for the implementation of software as a service amounts to $135,521 as of March 31, 2025 ($193,601 in 2024). These assets are expensed using the declining balance method at a rate of 30%, and an expense of $58,080 was recognized in 2025 ($27,163 in 2024, which had initially been presented as amortization of property, plant and equipment and intangible assets) under consultants and IT fees.

The amount recognized as expenses for software as a service related to cloud computing agreements amounts to $95,435 in 2025 ($56,480 in 2024). These expenses are presented under consultants and IT fees in the statement of operations

The initial application of this new accounting guideline had no impact on the Company's net income for the year ended March 31, 2025, and no further impact on its net assets at the transition date of April 1, 2024. As at March 31, 2024, an amount of $193,601 was reclassified from intangible assets to a software-as-a-service implementation asset.

3. Significant Accounting Policies

Basis of Accounting

The Company applies Canadian Accounting Standards for Not-for-Profit Organizations (ASNPO) in Part III of the CPA Canada Handbook - Accounting as its basis.

Recognition of Contributions and Revenue

The Company uses the deferral method of accounting for contributions (donations and contributions). Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and its collection is reasonably assured. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Revenue related to financing activities is recognized when the event is held.

Rental revenue is recognized monthly as it becomes due.

Services are recognized when the services are rendered.

Finance and other revenue is recognized when earned

3. Significant Accounting Policies (continued)

Donations of Food Received and Redistributed in the Form of Food Products and Compost, Recycling, Waste, and Inventory Changes

The Corporation's operations depend largely on donations of food products. Donations of food received and redistributed are weighed and recorded by food category to establish their value. Compost, recycling, and waste are also weighed and recorded using the same method. Donations are valued using a value established by an internationally recognized firm in the field of measurement and data analysis to evaluate food received and redistributed, as well as compost, recycling, and waste.

Donations Received in the Form of Supplies, Services, or Goods

Donations received in the form of supplies, services, or goods (donations in kind) are recorded at their fair value when it can be reasonably estimated. Contributions received in the form of supplies for fiscal year 2025 consist of food donations received, investments in publicly traded shares, and donations of services. The fair value of food donations received is established using a value established by an international firm recognized in the field of measurement and data analysis. Investments in publicly traded shares are valued at the fair market value at the time of the transfer of the securities. Donations of services are valued at the actual market value that the Company would have paid for these services. The fair value of these donations of supplies, services, or goods represents $180,342 ($169,773 in 2024).

Food Inventories

Food product inventories are held in transit prior to distribution. They are valued using a value established by an internationally recognized firm in the field of measurement and data analysis.

Tangible Assets

Acquisitions of tangible assets are recorded at cost, while donations received in the form of tangible assets are recorded at their fair value at the date of donation. Depreciation is calculated using the declining balance method at the following rates:

Building	5 %
Rolling Stock	30 %
Refrigeration and Freezing Equipment	20 %
Computer Equipment	30 %
Office and Warehouse Equipment	20% and 30%

Intangible Assets

Acquisitions of intangible assets are recorded at cost, while donations received in the form of intangible assets are recorded at their fair value at the date of donation. Intangible assets held by the Company are amortized using the declining balance method at a rate of 30%.

Impairment of long-lived assets

Long-lived assets are tested for impairment when events or changes in circumstances indicate that they no longer have any service potential for the Company. An impairment loss is recognized when their carrying amount exceeds their residual value. The recognized impairment loss is measured as the excess of the asset's carrying amount over its residual value

3. Significant Accounting Policies (continued)

Deferred Contributions Related to Property, Plant and Equipment and Intangible Assets

Amounts received specifically restricted for the purchase of property, plant and equipment and intangible assets and donations received in the form of property, plant and equipment and intangible assets are recorded as deferred contributions related to property, plant and equipment and intangible assets and amortized over the useful lives of the corresponding property, plant and equipment and intangible assets. When a portion of a restricted amount can be used, with the donor's agreement, to cover current expenses, that portion of the deferred contribution is then transferred to revenue for the year.

Financial Instruments

Measurement

The Company initially measures its financial instruments at fair value. It subsequently measures all its financial assets and liabilities at amortized cost, except for investments, which it measures at fair value, which is determined using the closing price as of March 31, 2025, for publicly traded securities, or at the fair value provided by the managers for other investments. Changes in fair value are recognized in earnings.

Financial assets measured at amortized cost consist of cash and other receivables.

Financial liabilities consist of accounts payable and accrued liabilities.

Impairment

Financial assets measured at amortized cost are tested for impairment if there are possible indications of impairment. The amount of the reduction in value is recognized in profit or loss. The impairment loss already recognized may be subject to a reversal to the extent of the improvement, either directly or by adjusting the provision account, without exceeding what it would have been at the reversal date if the impairment loss had never been recognized. This reversal is recognized in profit or loss.

Use of Estimates

The presentation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the amounts of contingent assets and liabilities, as well as revenue and expenses for the year. Significant areas of the financial statements that require greater use of estimates include the useful lives of property, plant and equipment and intangible assets, as well as the determination of the value of commodities and the fair value of investments. Actual results may differ from these estimates.

4. Cash

	2025	2024
Cash	$2,733,472	$585,393
Tier-1 Cash	5 754 713	2 339 237
	$8,488,185	$2,924,630

5. Accounts Receivable

	2025	2024
Other Amounts Receivable	$30,501	$1,174,065
Accrued Interest Receivable	19 148	59 126
Sales Taxes	50 047	73 937
	$99,696	$1,307,128

6. Investments

	2025		2024	
	Cost	Fair Value	Cost	Fair Value
Guaranteed Investment Certificates, rates ranging from 3.81% to 4.96%, maturing until November 2026	$1,900,000	$1,900,000	$2,700,000	$2,700,000
Mutual Funds	-	-	900 000	873 653
Canadian Equities	1 317	1 344	-	-
	$1,901,317	1 901 344	$3,600,000	3 573 653
Short-Term Portion		1 300 000		1 400 000
		$601,344		$2,173,653

7. Investments reserved for child support

	2025		2024	
	Cost	Fair value	Cost	Fair value
Cash	$625,250	$625,250	$146,064	$146,064
Guaranteed investment certificates, 4.96% rate, maturing in February 2026	420 000	420 000	900 000	900 000
	$1,045,250	$1,045,250	$1,046,064	$1,046,064

8. Property, Plant and Equipment

			2025	2024
	Cost	Depreciation Accumulated	Net Value	Net Value
Land	$1,460,619	- $	$1,460,619	$1,460,619
Building	5 813 768	3 171 642	**2 642 126**	2 781 185
Rolling Stock	1 757 403	1 148 376	**609 027**	870 037
Refrigeration and Freezing Equipment	1 294 201	969 525	**324 676**	377 611
Computer Equipment	758 642	623 676	**134 966**	143 918
Office and Warehouse Equipment	3 078 636	1 589 989	**1 488 647**	1 042 315
	$14,163,269	$7,503,208	$6,660,061	$6,675,685

No depreciation was recorded on $636,956 ($290,011 in 2024) of office and warehouse equipment, as it was not in service as of March 31, 2025.

9. Intangible Assets

			2025	2024
	Cost	Accumulated Depreciation	Net Worth	Net Worth
Multimedia Equipment - Supermarket Food Recovery Program	$36,544	$35,356	$1,188	$1,697

10. Accounts Payable and Accrued Liabilities

	2025	2024
Accounts Payable and Accrued Liabilities	$2,325,387	$520,270
Salaries and Vacation Payable	**495 241**	434 212
Amounts to be Remitted to the State	**71 932**	69 905
	$2,892,560	$1,024,387

11. Deferred Contributions Related to Specific Projects

Deferred contributions are intended to cover the operating expenses of projects carried out by the Company.

The changes in the deferred contributions balance are as follows:

	Walmart – Fight Hunger	General Mills Hometown Grant program	Other Projects	2025	2024
Balance, Beginning	- $	- $	$124,154	$124,154	$74,230
Contributions Received During the Year	57 343	54 966	1 391 783	**1 504 092**	286 137
Contributions Recognized as Revenue	(57,343)	(26,688)	(1,398,688)	(1,482,719)	(236,213)
Balance, Ending	$Nil	$28,278	$117,249	$145,527	$124,154

12. Deferred Commodity Contributions

Deferred contributions are intended for the purchase of commodities.

The changes in the deferred contributions balance are as follows:

	The Rossy Foundation - Nutritious Food Fund	BAQ	Holiday Hunger	Christmas Baskets	Marcelle and Jean Coutu Foundation	Other Projects	2025	2024
Beginning Balance	$2,020	$17,925	$-	- $	- $	$25,045	$44,990	$933
Contributions Received During the Year	-	978 420	204 387	440 000	300 000	69 320	**1 992 127**	1 730 750
Contributions Recognized as Revenue	(2 020)	(657,016)	(194,387)	(440,000)	(98,326)	(93,333)	(1,485,485,082)	(1,686,693)
Ending Balance	$nil	$339,329	$10,000	$nil	$201,674	$1,032	$552,035	[illegible]

13. Deferred Contributions Related to Child Support

Deferred contributions represent funds received which, under external restrictions, are intended for parents and children on the Island of Montreal living in poverty. The changes in the deferred contributions balance are as follows:

	2025	2024
Beginning Balance	$1,046,064 49,186	$1,093,581
Investment income restricted to the project	(50,000)	52,483
Contributions recognized as revenue		(100,000)
Ending Balance	$1,045,250	$1,046,064

14. Deferred Contributions Related to Property, Plant and Equipment and Intangible Assets

Deferred contributions represent funds received that, under external restrictions, are intended for the acquisition of property, plant and equipment and intangible assets, and donations received in the form of property, plant and equipment and intangible assets. The changes in the deferred contributions balance are as follows:

	2025	2024
Beginning balance	$3,035,893	$3,176,626
Contributions received or receivable as of March 31	424,320	241,593
Amortization	(375,121)	(382,326)
Ending balance	$3,085,092	$3,035,893

No depreciation was recorded on an amount of $149,620 ($216,593 in 2024), as the related property, plant and equipment were not in service as of March 31, 2025.

15. Internal Restrictions

Fixed Asset Management

During the year, the Company's Board of Directors decided to return to unrestricted net assets the amount of $399,598 reserved for fixed asset management in anticipation of possible work necessary to maintain the good condition of the Company's fixed assets, and an amount of $369,402 was invested to acquire fixed assets.

Invested in fixed assets and intangible assets

The Board of Directors has decided to internally allocate the amount of net assets invested in tangible and intangible assets and to present it after deducting deferred contributions and accounts payable relating to fixed assets

15. Internal Restrictions (continued)

For improving accessibility

During the year, the Corporation's Board of Directors set aside $1,126,335 to launch projects aimed at obtaining food from farmers and improving their distribution service in the East End of Montreal, and $561,335 was used during the year.

16. Endowment Fund and Philanthropic Fund at the Foundation of Greater Montreal

Endowment Fund

During a previous year, the Corporation established an endowment fund at the Foundation of Greater Montreal (FGM) with the aim of creating a permanent and independent source of funding whose assets are invested with a long-term perspective. The amounts raised during the year for the Moisson Montréal Fund at the FGM came from donations from private foundations, individuals, and businesses

The amounts collected by the FGM, totaling $51,225 for the year ended March 31, 2025 ($101,616 in 2024), were invested in the FGM investment fund (FIGM) in accordance with the FGM's investment policy and will be held for a minimum period of ten years from its inception in 2020. The FGM distributes amounts annually from the fund's income, in accordance with its distribution policy. The distributions thus received are recorded in distribution income in the Company's statement of operations at the time the FGM transfers them to the Company. The fund balances as of March 31, 2025, were $1,925,638 ($1,706,666 in 2024).

Philanthropic Fund

During the year, the Corporation did not transfer any amounts ($Nil in 2024) to the FGM in a limited-duration philanthropic fund. The fund is intended to support Moisson Montréal Inc. in the pursuit of its mission. The FGM invests the amounts received in the FGM investment fund (FIGM), in accordance with its investment policy. The amounts, the market value of the assets, and the income they generate will be returned to the Corporation after a minimum period of six years from its creation in 2020. The distributions thus received are recorded in distribution income in the Corporation's statement of operations at the time the FGM transfers them to the Corporation. The fund balance as of March 31, 2025, was $13,682,306 ($12,457,876 in 2024).

FGM's policy regarding the distribution of income for the endowment fund and the fund Philanthropic

The distribution rate is set annually by the FGM Board of Directors on the recommendation of the Investment Committee at a minimum of 3.5% of the average closing market value of the fund during the 12 quarters ending December 31 of the previous year. For new funds established less than 12 quarters ago, the total amount of distributions for a given year is set at the rate determined by the FGM Board of Directors multiplied by the average closing market value of the fund for all quarters since its establishment up to December 31 of the previous year. In the case of the Philanthropic Fund, the Company may request a distribution higher than that established by the FGM up to an annual maximum equivalent to 17% of the market value of the fund on December 31 of the previous year

16. Endowment Fund and Philanthropic Fund at the Foundation of Greater Montreal (continued)

The distribution rate is set at 3.5% to meet the quota required for the FGM to maintain its charitable status. The recommendation is to pay 3.5% of the average market value for all of the FGM's funds. In the event that the FGM has not paid the minimum amount overall, it reserves the right to make contributions to the holder of its choice.

During the fiscal year and the previous fiscal year, at the Corporation's request, the FGM did not distribute any amounts to the Corporation.

17. Financial Instruments

Risks and Concentrations

The Corporation, through its financial instruments, is exposed to various risks. The following analysis indicates the Corporation's risk exposure and concentrations as of the statement of financial position date, March 31, 2025

Credit Risk

Credit risk is the risk that a party to a financial asset will fail to meet one of its obligations, causing the Company to incur a financial loss. The Company's credit risk primarily relates to other receivables. As of March 31, 2025, 83% (95% in 2024) of other receivables were due from an organization.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk includes three types of risk: foreign exchange risk, interest rate risk, and other price risk. The Company is exposed to interest rate risk and other price risk.

Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk with respect to its variable interest rate financial instruments (step-up cash), which subject it to cash flow risk, and its fixed interest rate financial instruments (guaranteed investment certificates), which subject it to fair value risk.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether these changes are caused by factors specific to the instrument or its issuer, or by factors affecting all similar financial instruments traded in the market. The Company is primarily exposed to this risk with respect to its Canadian equities. The investment policy limits other price risk by limiting the maximum number of variable-income and fixed-income securities that may be held. The risk and volatility of investment returns are mitigated by the allocation of investments among different sectors

18. Capital Disclosures

The Corporation defines its capital as the balance of restricted and unrestricted net assets. The Corporation is subject to an external capital accumulation requirement from the Centre intégré universitaire de santé et de services sociaux du Centre-Sud-de-l'Île-de-Montréal (CIUSSS C-S) under the Community Organizations Support Program (PSOC). The Corporation received $154,541 ($150,478 in 2024) under the PSOC during the year. The Corporation must limit its accumulated unrestricted financial surplus to an amount less than 25% of its annual expenses. In the event of default, the CIUSSS C-S could reduce the annual subsidy or even revoke its financial support. As of March 31, 2025, the Corporation meets this requirement

In terms of capital management, the Company generally aims to maintain sufficient capital to enable it to maintain a satisfactory level of liquidity in order to regularly and continuously fulfill its mission, which is the recovery and distribution of food to the most disadvantaged families in the Montreal region.

As its main fundraising activities are seasonal and concentrated in December of each year, the Company has set itself the objective of maintaining, in terms of immediate liquidity, the equivalent of approximately six months of operations. This ensures an adequate financial cushion and maintains consistency in its service offerings. Thus, the Company will be less vulnerable to short- and medium-term fluctuations in its sources of revenue and will be able to ensure the timely replacement of its equipment and facilities.

Excess cash not required for current operations will be entrusted to portfolio management professionals to obtain an appreciable return with minimal risk. Management periodically verifies that the established investment rules are respected to ensure the capital invested is guaranteed.

19. Cash Flow

	2025	2024
Change in non-cash working capital items		
Accounts receivable	$990,839	$(979,211)
Prepaid expenses	645	(9,867)
Accounts payable and accrued liabilities	1 935 738	336 895
Prepaid revenue	(66,897)	68 514
	$2,860,325	$(583,669)

20. Comparative figures

Certain figures for fiscal year 2024 have been reclassified to make their presentation identical to that for 2025

Additional Information

Year ended March 31	2025	2024
APPENDIX A - REDISTRIBUTED FOOD DONATIONS		
Beginning Food Inventory	$4,988,228	$1,891,810
Food Received	**193 256 533**	155 941 287
Compost, Recycling, Waste, and Inventory Changes	(8,537,193)	(6,978,415)
	189 707 568	150 854 682
Ending Food Inventory	(2,876,546)	(4,988,228)
	186 831 022	$145,866,454

	2025	2024
APPENDIX B - REVENUE BY ACTIVITY CENTRE		
Revenue		
Donations		
Marcelle and Jean Coutu Foundation (including amortization of deferred contributions related to property, plant, and equipment of $2,861 ($4,086 in 2024))	$502,861	$504,086
Businesses	**1 256 155**	1 274 708
Individuals	**2 352 998**	2 428 520
Religious Communities	**606 350**	580 517
Other Foundations	**4 206 927**	2 975 013
Centraide of Greater Montreal	**424 915**	417 113
Planned Giving	**706 975**	454 600
	$10,057,181	$8,634,557

Additional Information

Fiscal Year Ended March 31	2025	2024

APPENDIX B - REVENUE BY ACTIVITY CENTRE (continued)

	2025	2024
Revenue (continued)		
Fundraising Activities		
Food Banks of Quebec (BAQ)	$1,504,784	$1,957,530
Golf Tournament	402 161	376 825
Other Activities	1 035 536	904 494
	$2,942,481	$3,238,849
Contributions		
Government of Quebec		
Integrated University Health and Social Services Centre of the South-Central Island of Montreal (Note 18)	$154,541	$150,478
Emploi-Québec	17 696	18 410
Other Provincial Programs	1 476	33 272
Others		
Municipal Program	192 939	192 000
	$366,652	$394,160

Additional Information

Fiscal Year Ended March 31, 2025

APPENDIX C - BREAKDOWN OF EXPENSES

The "Operations" activity includes the warehouse, processing, real estate, community relations, and volunteer management departments. The "Recovery and Procurement" activity includes the picking and purchasing departments. The "Fundraising" department includes the events and philanthropy departments.

	Operations	Recovery and Procurement	Fundraising	Administration	Total 2025	Total 2024
Salaries*	$2,331,960	$992,441	$982,067	$843,951	$5,150,419	$4,733,807
Support for organizations	1 907 268	-	-	-	1 907 268	-
Product purchases**	-	2 366 994	-	-	2 366 994	1 825 236
Depreciation of fixed assets and intangible assets	486 436	261 012	-	46 711	794 159	656 456
Maintenance and repairs	503 573	143 692	-	-	647 265	716 645
Consultants and IT costs	-	-	-	506 309	506 309	302 351
External transportation	2 015	427 213	-	-	429 228	325 870
Warehouse supplies	407 948	16 535	-	-	424 483	221 057
Fundraising activities						
Golf tournament	-	-	95 262	-	95 262	80 073
Other activities	-	-	203 262	-	203 262	97 229
Professional fees	66 545	-	59 330	166 487	292 362	204 782
Subcontractors	88 695	160 263	-	-	248 958	184 988
Heat and electricity	240 311	-	-	-	240 311	229 760
Promotion	267	-	211 483	-	211 750	95 701
Equipment rental	149 955	4 413	-	-	154 368	397 407
Scrap costs	125 644	-	-	-	125 644	112 915
Vehicles	-	117 443	-	-	117 443	105 083
Telecommunications	35 340	3 417	5 718	30 553	75 028	36 396
Bank and transaction fees	-	-	-	73 435	73 435	82 060
Recruitment fees	63 378	-	-	-	63 378	31 707
Office expenses	5 449	303	25 164	31 892	62 808	35 842
Insurance	44 808	15 770	-	-	60 578	44 099
Training (recovered)	64 618	(6,377)	-	-	58 241	61 124
Municipal taxes	44 995	-	-	-	44 995	51 494
Travel and representation expenses	4 926	9 869	6 758	19 406	40 959	31 016
Miscellaneous expenses	4 917	-	21	4 298	9 236	93 542
	$6,579,048	$4,512,988	$1,589,065	$1,723,042	$14,404,143	$10,756,640

* The allocation key for salaries among the various activities is the proportion of time spent by employees on each activity. Other expenses are allocated directly to the activities to which they relate.

** During the year, the Company received designated donations of $1,458,079 ($1,686,693 in 2024) for the purchase of products

Additional Information

Year ended March 31	2025	2024
APPENDIX D - FINANCIAL AND OTHER INCOME		
Interest and dividends	$353,649	$257,813
Gain (loss) on realization of investments	1 976	(2,586)
Change in fair market value of investments	26 374	60 954
Loss on disposal of property, plant and equipment	-	(4,274)
	$381,999	$311,907